

March 19, 2025

Hi All,

Time for another installment of essential learning. So let's start with an important word for today's competitive business environment: Agility.

The Cambridge Dictionary offers this as a definition of Agility:

"Ways of planning and doing work in which it is understood that making changes as they are needed is an important part of the job: Business agility means a company is always in a position to take account of market changes. Constant change is the new dynamic of the global economy, and makes agility even more necessary than ever".

Agility is the ability to adapt and respond to change ... agile organizations view change as an opportunity, not a threat.

-- Jim Highsmith

## RESOURCES AND ARTICLES OF INTEREST TO SALES AND ADVERTISERS

## **TOP FIVE SELECTED ARTICLES/RESOURCES**

#### **How Sales Structure Impacts Performance: Key Benefits and Strategies**

The Center For Sales Strategy (Matt Sunshine), March 17, 2025

https://blog.thecenterforsalesstrategy.com/how-sales-structure-impacts-performance-key-benefits-and-strategies?utm\_campaign=subscriber&utm\_medium=email&\_hsenc=p2ANqtz-8R2FavD-BcuOroTnu26NYDZ-eUv5UCdmVGKbs5c3JLZDQXahXKw1m4TC8-Me9K\_ZTMgiBKAb1ijxazGuoLooAL\_w-yWg& hsmi=352222927&utm\_content=352222927&utm\_source=hs\_email

#### 8 Steps To Become Your Market's Relationship Builder

Radio Ink (Loyd Ford), March 17, 2025

https://radioink.com/2025/03/17/loyd-ford-8-steps-to-become-your-markets-relationship-builder/



### **How Can Sellers Make Good Impressions on Prospects?**

SalesFuel (Jessica Helinski), March 15, 2025

https://salesfuel.com/how-can-sellers-make-good-impressions-on-prospects/?utm\_source=SFW

#### What Is the Importance of Sales Planning in A Winning Strategy?

SalesFuel (Tim Londergan), March 15, 2025

https://salesfuel.com/what-is-the-importance-of-sales-planning-in-a-winning-strategy/?utm\_source=SFW

### **How Does Situational Sales Negotiation Drive A Sale?**

SalesFuel (Jessica Helinski), March 15, 2025

https://salesfuel.com/how-does-situational-sales-negotiation-drive-a-sale/?utm\_source=SFW

## CURATED ARTICLES/RESOURCES FOR REFERENCE, BACKGROUND AND TRACKING

(REMINDER THAT \* DENOTES A HIGHLY RECOMMENDED ARTICLE)

## \*Three-Minute Rule Brings Higher Listening Levels In All Markets.

Inside Radio March 18, 2025

https://www.insideradio.com/free/three-minute-rule-brings-higher-listening-levels-in-all-markets/article cf635dba-03bf-11f0-9428-

c34b0d502a1b.html?utm\_campaign=Local%2BMedia%2B%26%2BTechnology%2BDaily&utm\_medium=web&ut m source=Local Media %26 Technology Daily 493

#### Consumers will cut back on fast-food dining if tariffs lead to price hikes

eMarketer (Emmy Liederman), March 18, 2025

https://content-naf.emarketer.com/consumers-will-cut-back-on-fast-food-dining-tariffs-lead-price-hikes?utm\_source=NEWSLETTER&utm\_medium=EMAIL&utm\_campaign=COTD+3.18.2025&utm\_id=COTD+3.2025&utm\_id=COTD+3.202

#### \*The Business Case for AM/FM Radio Advertising: Be Known Before You're Needed

Westwood One/Cumulus Media (Pierre Bouvard), March 17, 2025

https://www.westwoodone.com/blog/2025/03/17/the-business-case-for-am-fm-radio-advertising-be-known-before-youre-needed/

### How to Make A List of Items Work In a Commercial

Radio Ink (Jeffrey Hedguist), March 17, 2025

https://radioink.com/2025/03/17/jeffrey-hedguist-how-to-make-a-list-of-items-work-in-a-commercial/



## \*Home Improvement Upgrade: How Brands Target Prospects

MediaPost (Ray Schultz), March 17, 2025

https://www.mediapost.com/publications/article/404244/home-improvement-upgrade-how-brands-target-prospe.html?utm\_source=newsletter&utm\_medium=email&utm\_content=headline&utm\_campaign=137788&h\_ashid=Oo\_vrjRtQN66NUEi-d4V6g

#### Total retail sales inch up in February but miss estimates

Chain Store Age (Marianne Wilson), March 17, 2025

https://chainstoreage.com/total-retail-sales-inch-february-miss-estimates

#### Wireless Carriers Carry The Top Five In Latest Radio Ad Report

Radio Ink/Media Monitors (Cameron Coats), March 17, 2025

https://radioink.com/2025/03/17/wireless-carriers-carry-the-top-five-in-latest-radio-ad-report/

#### \*Sell Smarter® Podcast

What Should Sellers Really Know?; Bouncing Back from a Client Loss; Why Your Agency Might Be Stuck in Neutral; Better Training = Better Engagement and more

(Note: This is about a 9 minute podcast)

Sales Fuel, March 15, 2025

https://dcs-

#### CredTalk: How to Build Credibility Using the Viking Code

(Note: This is a 2 minute video) SalesFuel, March 15, 2025

https://vimeo.com/1063316794?utm source=SFW

#### Consumer sentiment plunges to 29-month low

Chain Store Age (Marianne Wilson), March 14, 2025

https://chainstoreage.com/consumer-sentiment-plunges-29-month-low

## \*Ad targeting failures—why brands are missing their intended audiences New finding shows that 67% of those targeted as parents didn't have children

Ad Age (Garett Sloane), March 13, 2025

https://adage.com/article/digital-marketing-ad-tech-news/ad-targeting-data-flaws-cause-brands-miss-intended-audiences/2605056

#### \*Study: U.S. online spending to hit \$1.4 trillion in 2025

More than one billion online shoppers will enter the market during the next 10 years.

There's no let up in sight when it comes to online consumer spending.

Chain Store Age, March 12, 2025

https://chainstoreage.com/news-briefs/2025-03-12?article=study-us-online-spending-hit-14-trillion-2025



## RESOURCES AND ARTICLES OF INTEREST TO MANAGERS FOR PLANNING AND FORECASTING:

## **TOP FIVE SELECTED ARTICLES/RESOURCES**

### Wieser Downgrades 2025 Again, Projects Tepid Growth For Next Few Years

MediaPost/ Madison and Wall (Joe Mandese), March 18, 2025

https://www.mediapost.com/publications/article/404297/wieser-downgrades-2025-again-projects-tepid-growt.html?utm\_source=newsletter&utm\_medium=email&utm\_content=readmore&utm\_campaign=137795&h\_ashid=XOWE7PwdT4-lekA7MLbhQg

## UCLA Anderson Forecast Announces a Recession Watch Trump Policies, If Fully Enacted, Promise a Recession

UCLA Anderson Forecast (Clement Bohr, Economist), March 2025) https://www.anderson.ucla.edu/about/centers/ucla-anderson-forecast/recession-watch-2025

#### Radio's Personality Dilemma

Jacobs Media (Fred Jacobs), March 18, 2025

https://jacobsmedia.com/radios-personality-

<u>dilemma/?utm\_campaign=Local%2BMedia%2B%26%2BTechnology%2BDaily&utm\_medium=web&utm\_source=Local\_Media\_%26\_Technology\_Daily\_493\_</u>

The More Things Change, the More They Remain the Same: Risks of Using or Accepting or Engaging in Advertising or Promotions that Use FINAL FOUR or Other NCAA Trademarks: 2025 Update – Part I Broadcast Law Blog (Mitchell Stabbe), March 12, 2025

https://www.broadcastlawblog.com/2025/03/articles/the-more-things-change-the-more-they-remain-the-same-risks-of-using-or-accepting-or-engaging-in-advertising-or-promotions-that-use-final-four-or-other-ncaatrademarks-2025-

update/?utm\_campaign=Local%2BMedia%2B%26%2BTechnology%2BDaily&utm\_medium=web&utm\_source=Local\_Media\_%26\_Technology\_Daily\_492

The More Things Change, the More They Remain the Same: Risks of Using or Accepting or Engaging in Advertising or Promotions that Use FINAL FOUR or Other NCAA Trademarks: 2025 Update – Part II Broadcast Law Blog (Mitchell Stabbe), March 12, 2025

https://www.broadcastlawblog.com/2025/03/articles/the-more-things-change-the-more-they-remain-the-same-risks-of-using-or-accepting-or-engaging-in-advertising-or-promotions-that-use-final-four-or-other-ncaatrademarks-2025-update-2/



# CURATED ARTICLES/RESOURCES FOR REFERENCE, BACKGROUND AND TRACKING

## (REMINDER THAT \* DENOTES A HIGHLY RECOMMENDED ARTICLE)

#### \*There's No Place Like (At) Home

Jacobs Media (Fred Jacobs), March 19, 2025

https://jacobsmedia.com/theres-no-place-like-at-

home/?utm\_campaign=Local%2BMedia%2B%26%2BTechnology%2BDaily&utm\_medium=web&utm\_source=Local\_Media\_%26\_Technology\_Daily\_494

## \*Watchdog Issues Updated Guidance For Political Ad Transparency, Includes New Tech

MediaPost (Joe Mandese), March 18, 2025

https://www.mediapost.com/publications/article/404305/watchdog-issues-updated-guidance-for-political-ad.html?utm\_source=newsletter&utm\_medium=email&utm\_content=headline&utm\_campaign=137795&hashid=XOWE7PwdT4-lekA7MLbhQg

#### **Geoffrey Starks to Step Down as FCC Commissioner**

Radio Ink (Cameron Coats), March 18, 2025

https://radioink.com/2025/03/18/geoffrey-starks-to-step-down-as-fcc-

commissioner/?vgo\_ee=syRAAJp%2BBiMSrc237%2FxkKYDsk%2F6sYcb3z5uAiUlWhcxNcfFvpTNN%3Av9CeSpRVk woo0piKQHkiaqNfB2iL4jlj

#### Oracle Emerges As Most Likely TikTok Buyer

MediaPost (Colin Kirkland) March 17, 2025

https://www.mediapost.com/publications/article/404246/oracle-emerges-as-most-likely-tiktok-

<u>buyer.html?utm\_source=newsletter&utm\_medium=email&utm\_content=headline&utm\_campaign=137795&ha\_shid=XOWE7PwdT4-lekA7MLbhQg</u>

#### \*NBCUniversal Preps Massive Live Event Push in 2025 Upfront

The Hollywood Reporter (Alex Weprin), March 17, 2025

https://www.hollywoodreporter.com/business/business-news/nbcuniversal-2025-upfront-live-sports-telemundo-moves-1236165611/

#### Broadcasters' Advocacy Sparks Surge in D.C.'s Support for Radio

Radio Ink (Cameron Coats), March 13, 2025

https://radioink.com/2025/03/13/broadcasters-advocacy-sparks-surge-in-d-c-s-support-for-radio/

#### \*Radio's Top Leaders Take On Radio's 5-Year Plan

Radio Ink (Cameron Coats), March 13, 2025

https://radioink.com/2025/03/13/april-2025-preview-1/



#### **Nielsen PPM Audience Monthly Trends**

The January Full Month PPM trends for Los Angeles, San Diego and Riverside/San Bernardino are posted below. All three markets saw significant growth in AQH (PUMM) by 16%, 24% and 18% respectively. All three markets also had their best Cume numbers since Q3, 2024. The year is off to a good start.

Los Angeles (Metro 12+ Population 11,297,500)

## 2025 AQH:

2024

#### AQH:

Jan Monthly - 523,400 Feb Monthly - 524,200 Mar Monthly - 543,200

Jan Monthly - 559,100

Apr Monthly - 519,800 May Monthly - 541,200 Jun Monthly - 524,300

Jul Monthly - 471,300 Aug Monthly - 484,400 Sept Monthly - 501,900

Oct Monthly - 511,300 Nov Monthly - 500,600 Dec Monthly - 478,700 Hol Monthly - 467,100

#### 2025

#### Cume:

Jan Monthly - 9,496,100

2024

#### Cume:



Jan Monthly - 9,533,600 Feb Monthly - 9,528,300 Mar Monthly - 9,648,200

Apr Monthly - 9,522,400 May Monthly - 9,657,800 Jun Monthly - 9,659,300

Jul Monthly - 9,408,200 Aug Monthly - 9,435,300 Sept Monthly - 9,640,800

Oct Monthly - 9,429,800 Nov Monthly - 9,443,400 Dec Monthly - 9,369,400 Hol Monthly - 9,362,200

## Riverside/San Bernardino (Metro 12+ Population 2,243,200)

2025

AQH:

Jan Monthly - 106,400



### 2024

#### AQH:

Jan Monthly - 84,200 Feb Monthly - 83,800 Mar Monthly - 87,200

Apr Monthly - 91,000 May Monthly - 96,500 Jun Monthly - 90,500

Jul Monthly - 87,200 Aug Monthly - 83,500 Sept Monthly - 87,600

Oct Monthly - 89,800 Nov Monthly - 90,700 Dec Monthly - 87,400 Hol Monthly - 81,100

#### 2025

## Cume:

Jan Monthly - 1,813,900

#### 2024

#### Cume:

Jan Monthly - 1,725,900 Feb Monthly - 1,758,900 Mar Monthly - 1,753,000

Apr Monthly - 1,815,900 May Monthly - 1,837,300

Jun Monthly - 1,811,000

Jul Monthly - 1,727,400 Aug Monthly - 1,706,300 Sept Monthly - 1,763,700

Oct Monthly - 1,745,100



Nov Monthly - 1,794,300 Dec Monthly - 1,788,700 Hol Monthly - 1,787,500

## San Diego (Metro 12+ Population 2,874,000)

## 2025

#### AQH:

Jan Monthly - 127,800

#### 2024

## AQH:

Jan Monthly - 94,500 Feb Monthly - 96,300 Mar Monthly - 104,200

Apr Monthly - 110,200 May Monthly - 111,500 Jun Monthly - 104,200

Jul Monthly - 107,300 Aug Monthly - 108,500 Sept Monthly - 110,200

Oct Monthly - 114,000 Nov Monthly - 105,500 Dec Monthly - 101,100 Hol Monthly - 104,900

## **2025**

## Cume:

Jan Monthly - 2,240,500

#### 2024

## Cume:



Jan Monthly - 2,240,600 Feb Monthly - 2,243,400 Mar Monthly - 2,250,800

Apr Monthly - 2,275,600 May Monthly - 2,282,500 Jun Monthly - 2,208,300

Jul Monthly - 2,266,000 Aug Monthly - 2,259,100 Sept Monthly - 2,259,800

Oct Monthly - 2,273,100 Nov Monthly - 2,186,500 Dec Monthly - 2,168,900 Hol Monthly - 2,199,900



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